



FUELLING AUSTRALIA

Fuelling Australian Industry

IOR's Role in Energy Security, Oil & Gas,
and Storage Infrastructure - QUPEX
2026

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IOR.COM.AU

Unprecedented surge in prices

INTERNATIONAL DIESEL WHOLESALE PRICE
US\$ PER BARREL



The exposure does not end when the strait reopens

80%+

of Australia's petrol, diesel and jet fuel is imported

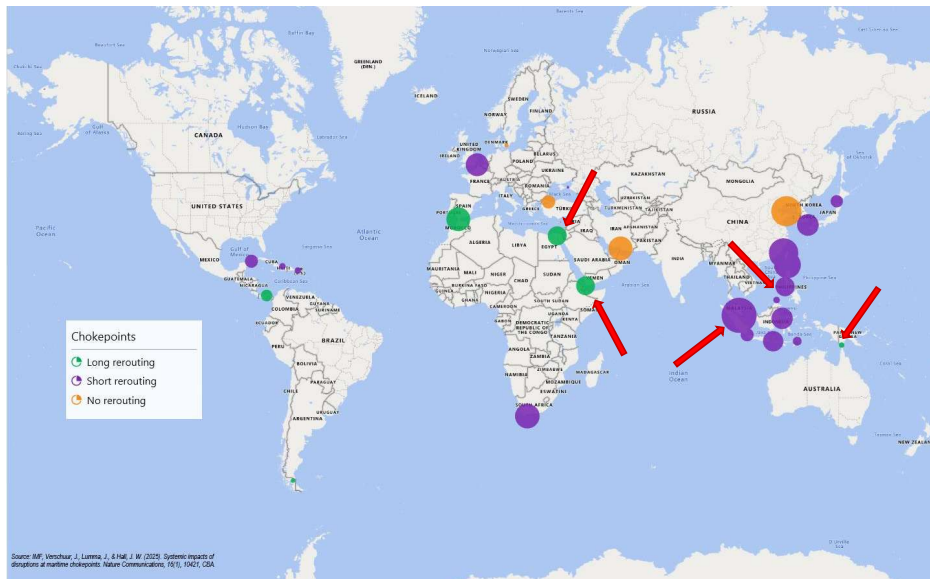
39 days

of national diesel cover at 28 July 2026, up from 32 days in the March quarter

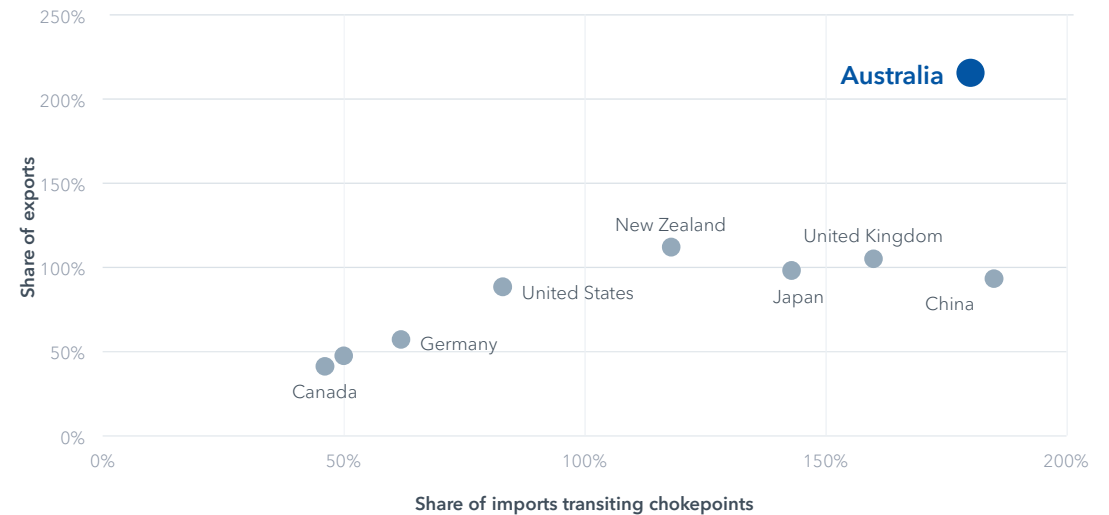
70%

of Singapore's crude oil comes from the Middle East

MARITIME CHOKEPOINTS AND REROUTING OPTIONS



TRADE TRANSITING THROUGH CHOKEPOINTS - 2022



Shares exceed 100% because a single shipment can transit more than one chokepoint.

Why Fuel Storage Infrastructure Matters

Australia's fuel self-sufficiency debate has accelerated investment in domestic storage, and IOR has made one of the largest recent private investments in new diesel storage infrastructure on the Australian east coast.

Our terminals do more than store fuel. They create competition, price tension and supply chain redundancy that the market benefits from.

~50 days

Australia's pre-conflict average national liquid fuel stockholding

IEA minimum requirement is 90 days

2

Major domestic oil refineries still operating

Australia still relies heavily on imported refined fuel and crude

100%

Diesel-dependent

Resources, transport, agriculture, defence all rely on diesel

The challenges ahead, and how we meet them

01

Supply chain resilience/security

Urea: no reserve, no domestic supply

95%

of Australia's urea is imported

THE CHALLENGE

Diesel and AdBlue share the same import routes. One disruption stops both.

HOW IOR IS READY

Terminals, storage and our own fleet give cover that does not rest on one supplier.

02

Cost optimisation

Value and control

30–40%

of a heavy fleet's total operating cost is diesel

THE CHALLENGE

Volatile landed prices hit the biggest line on the cost sheet.

HOW IOR IS READY

Supply and trading, on-site tanks and network pricing return control.

03

Information data management

Data is the new oil

24/7

live tank and transaction visibility, IOR portal

THE CHALLENGE

Fuel data sits in separate systems, so losses surface after the fact.

HOW IOR IS READY

The IOR portal and telemetry turn every litre into a record you can act on.

Urea: ASPI, The Strategist, April 2026. Diesel share of fleet operating cost: Brown & Hurley industry analysis, June 2026; range varies by fleet configuration.

Who is IOR?



199ML
storage capacity
in operation



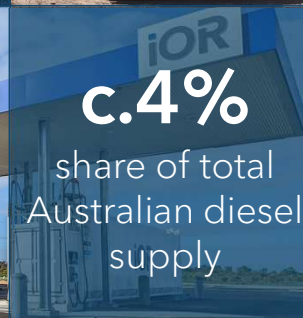
>6,700
active business
customers



1.5BL+
product
distributed
across all
channels



c.500
team members



c.4%
share of total
Australian diesel
supply



Modern fleet of
c.150 trucks
and **c.260**
trailers



115
unmanned truck
stops &
39
airports



>1,500+
tanks managed
with HyDip®
fuel
management

What IOR Delivers:

SUPPLY CHAIN CAPABILITY



Supply & Trading

- Low-cost fuel & supply security
- Best-in-class terminals, Lytton (QLD) and Port Bonython (SA)



Manufacturing

- Manufacture of tanks, equipment, & AdBlue®
- Proprietary HyDip™ technology



Refining

- Legacy capability now servicing specialist markets
- Low-particulate diesel and specialty products



Transport

- Modern, young fleet of well-maintained trucks
- Delivers to the IOR network and direct to customers

DISTRIBUTION CAPABILITY

GROUND FUELS



Network

- 115+ diesel network sites nationwide



Bulk

- Deliveries direct to customer sites
- Sourced from IOR's terminals or depots



Back-to-base

- Storage, delivery & technology
- Service fleets that return to base daily



Speciality products

- Packaged AdBlue®, oils & lubricants

AVIATION



Aviation

- 39 airports and airfields served
- Domestic airports & bulk
- Supply to Pacific Islands

Why IOR exists in Oil & Gas: Providing the energy that powers the energy sector



UPSTREAM
FUEL SUPPLY &
FUEL
MANAGEMENT



EROMANGA
UMF FOR
MINING &
DRILLING



AVIATION
SUPPORT FOR
REMOTE SITES



TERMINAL
GATE ACCESS
& TRADING



What This Means for You: IOR is your fuel partner for the resources sector



BULK DIESEL TO REMOTE SITES

IOR delivers bulk diesel to exploration and production sites, including remote operations across outback Queensland.



COMPETITIVE TERMINAL GATE PRICING

Access IOR's Lytton Terminal for Queensland operations, with transparent pricing, high-flow loading and 24/7 access.



STORAGE TANK SOLUTIONS

Fuel and fluid storage tanks, tank monitoring systems and fuel management technology for your site.



AVIATION FUEL SUPPLY

IOR Aviation supports remote sites with fuel supply chain management, airstrip servicing and bulk deliveries.



EROMANGA UMF FOR UNDERGROUND

Low-particulate diesel designed for confined and underground operations where fuel quality and ventilation management matter.



LONG-TERM PARTNERSHIP

IOR is Australian-operated, structuring flexible long-term supply agreements with your procurement team.

FUELLING AUSTRALIA

COMMERCIAL IN CONFIDENCE



Thank You

Questions?
Let's talk about how IOR can
support your operations.

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